

# Monitoring for Adaptive Management

Managing MERL during a COVID-19  
Lockdown



**The Asia Foundation**

# TAF in Nepal

- More than 30 years in Nepal
- Portfolio includes:
  - Subnational Governance
  - Data Governance
  - Safe migration
  - Women empowerment
  - Civil Society Strengthening
  - Books for Asia
- AusAID, DFID, US State Dept, ILO
- Adaptive management, TWP, partnerships





Government of Nepal  
Ministry of Home Affairs  
Kathmandu, Nepal

## DEPARTMENT OF IMMIGRATION

+977-1-4438862



### Notice Regarding Temporary Shutdown of Visa Services

(Dated 31<sup>st</sup> May, 2020, Sunday 11:00 Hrs.)

The Government of Nepal (GoN) has decided on 30<sup>th</sup> May 2020 to extend the ongoing lockdown period till 14<sup>th</sup> June 2020 and shut down the entire international border and flight till 30<sup>th</sup> June 2020 to control the COVID-19 outbreak in Nepal.

The Department of Immigration also suspended visa services till 14<sup>th</sup> June 2020, and request for extension of visa services, regardless of their visa term. The Department of Immigration dated 8<sup>th</sup> May 2020.

GoN.

line visa application.

(Ram Chandra Tiwari)  
Director



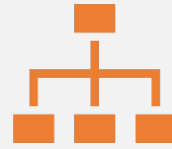
# Nepal's COVID-19 Response and Context

- National Lockdown – police-enforced – since March 24, 2020
- Periodic extensions (every 2 weeks)
- No international flights, borders closed
- Restricted domestic travel; no public transportation
- Limited hours for businesses



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# MERL Approaches



Integrated MERL across the team, activities, as core of adaptive management



Invest in a local presence in project areas



Monitor context through local partners



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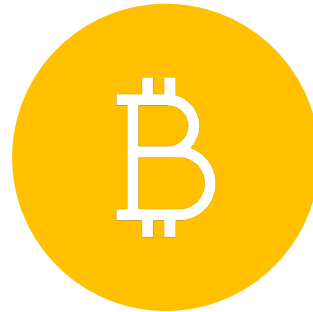
# Integrated MERL as Adaptive Management – *the WHAT*



STAFF, PARTNER WELL-BEING,  
AND ABILITY TO WORK



ACTIVITIES – ABILITY TO  
DELIVER; CHANGES TO  
PLANNED ACTIVITIES



BUDGET – WHAT NEEDS TO BE  
REPROGRAMMED



CONTEXT



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# Integrated MERL as Adaptive Management – *the HOW*

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Frequent interactions – 1  
x per week; quarterly  
workplans



Phone (check in, updates),  
online surveys (Forms),  
Zoom and Teams (sharing)



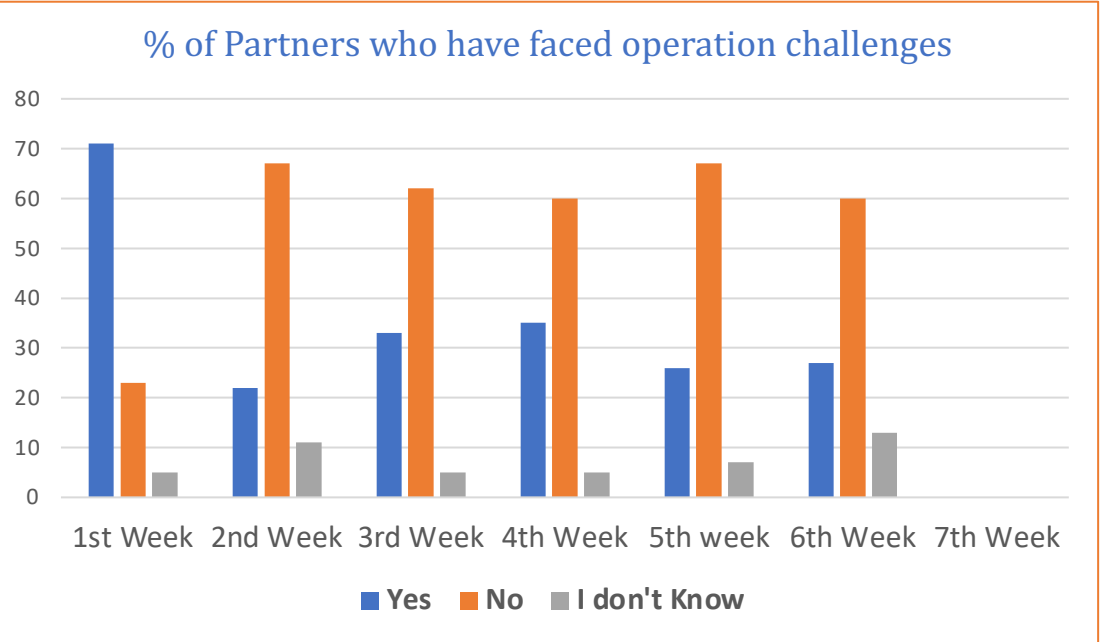
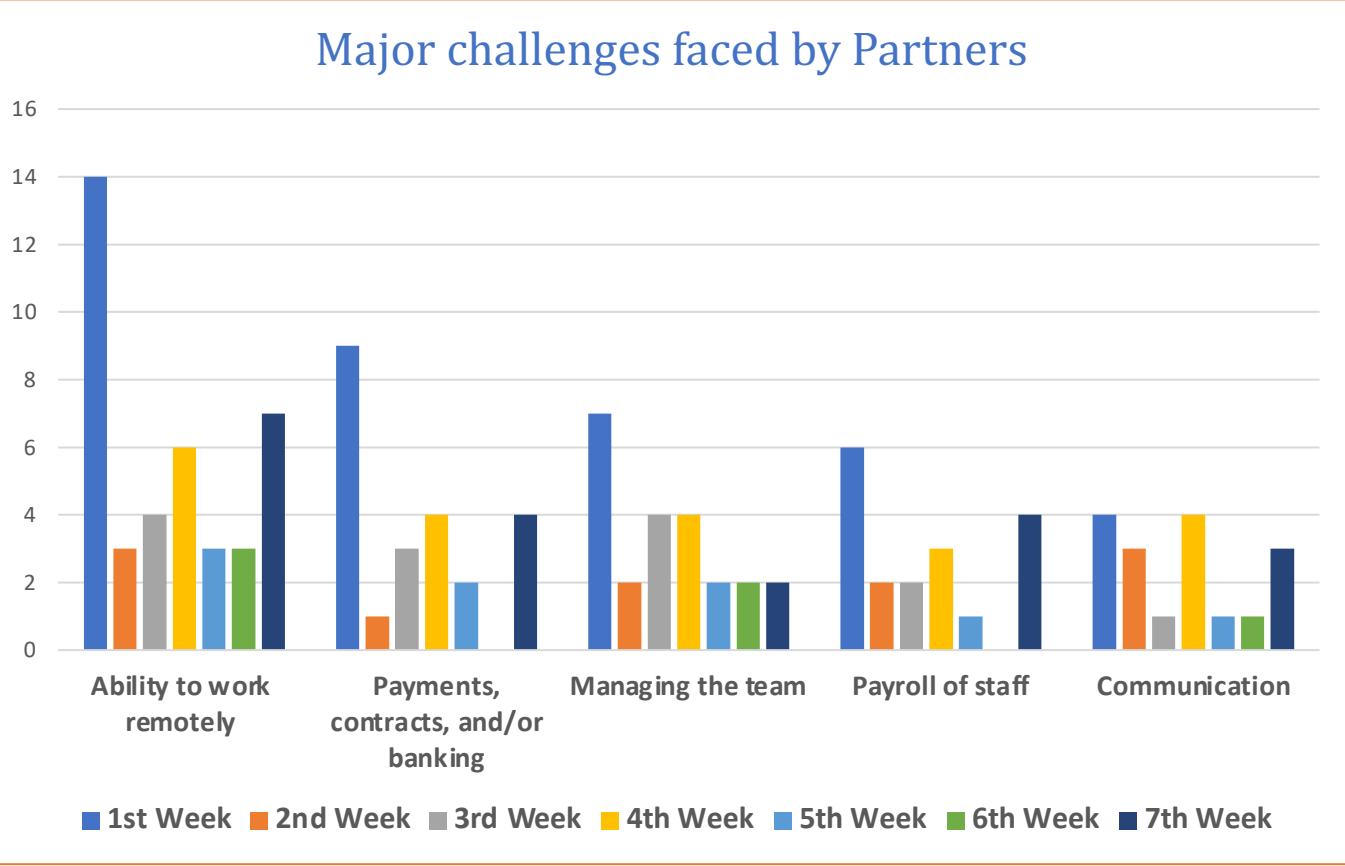
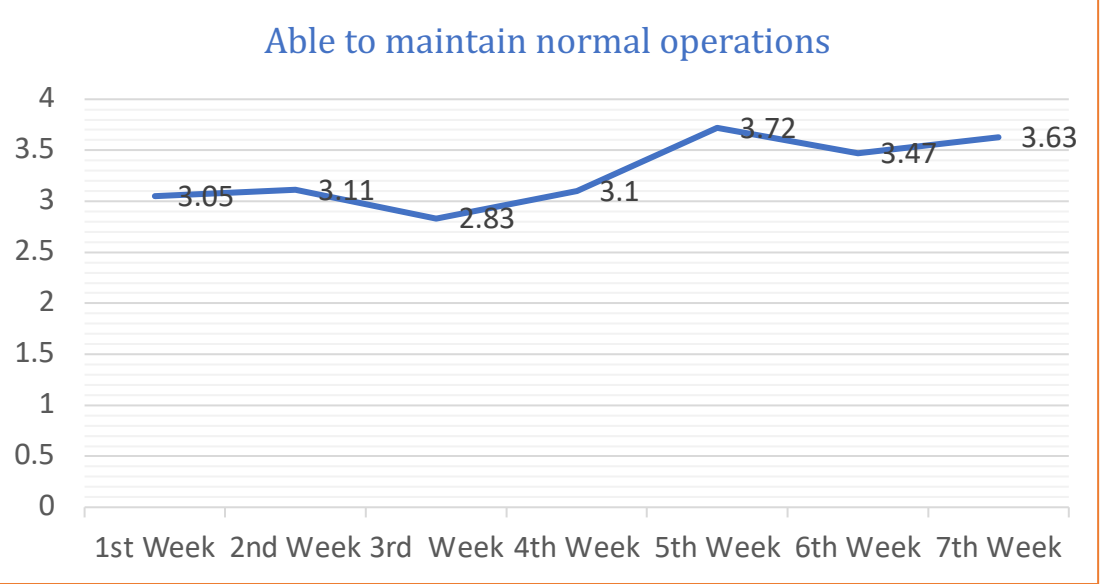
Documenting as it  
happens – manage  
information overload



Scenario Planning

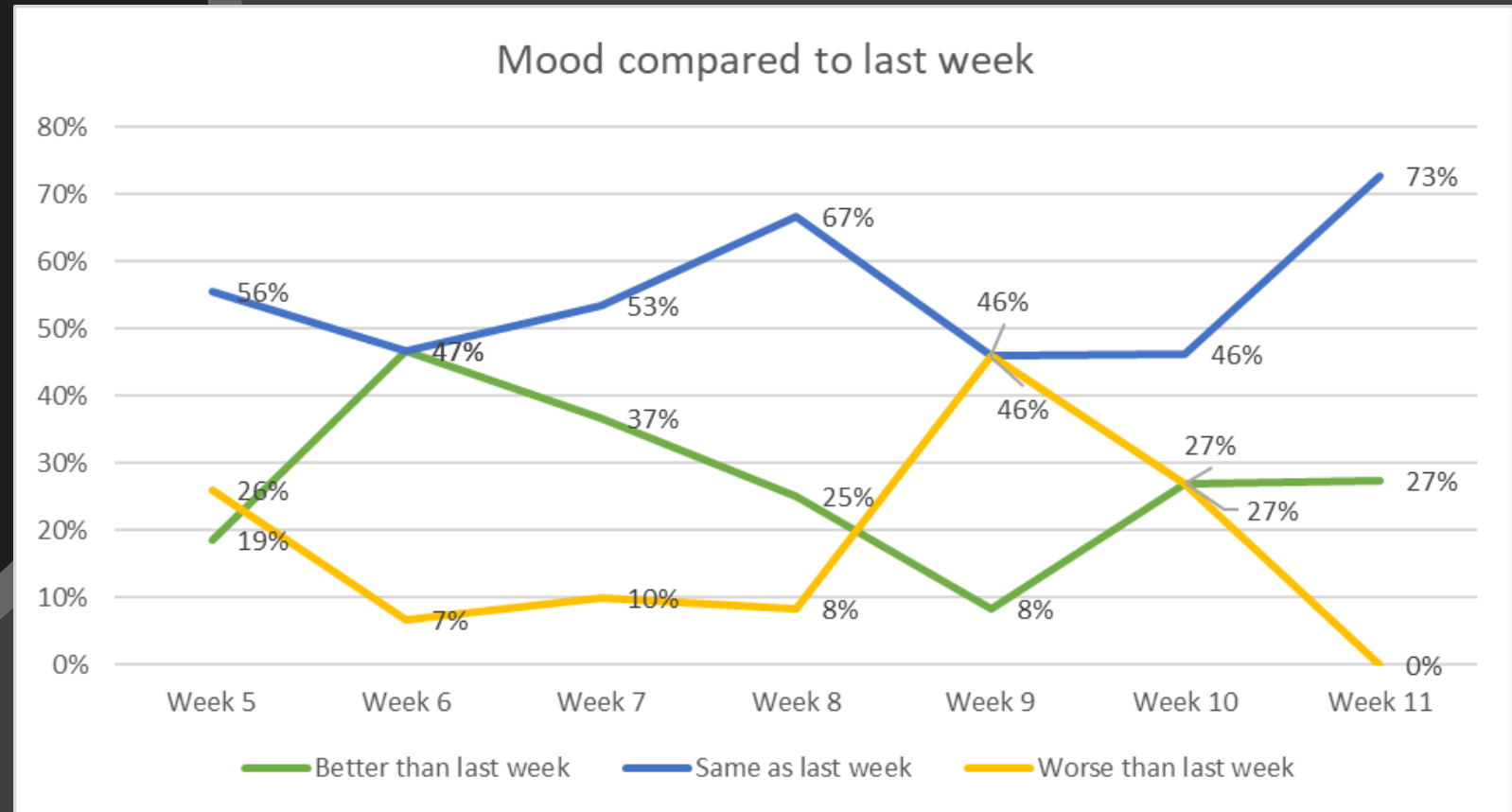


# Partner Survey – Operations Challenges



# What actually happened this week? (Mood)

- Majority have said it has remained same as last week and no one had it worse than last week.





## Invest in local presence in project areas – Field Coordinators

- Ensure safety of field staff
- Engage with them more frequently
- Include when possible – reduce isolation
- Maintain normal work to the extent possible



# Invest in local presence in project areas

## – Local Partners

- Ensure safety of field staff
- Engage with them more frequently, in thematic groups
- Collaborative adjustments for activities – demand driven
- Respond to COVID, but maintain overall objectives
- Scenario Planning

# Scenario Planning with Partners

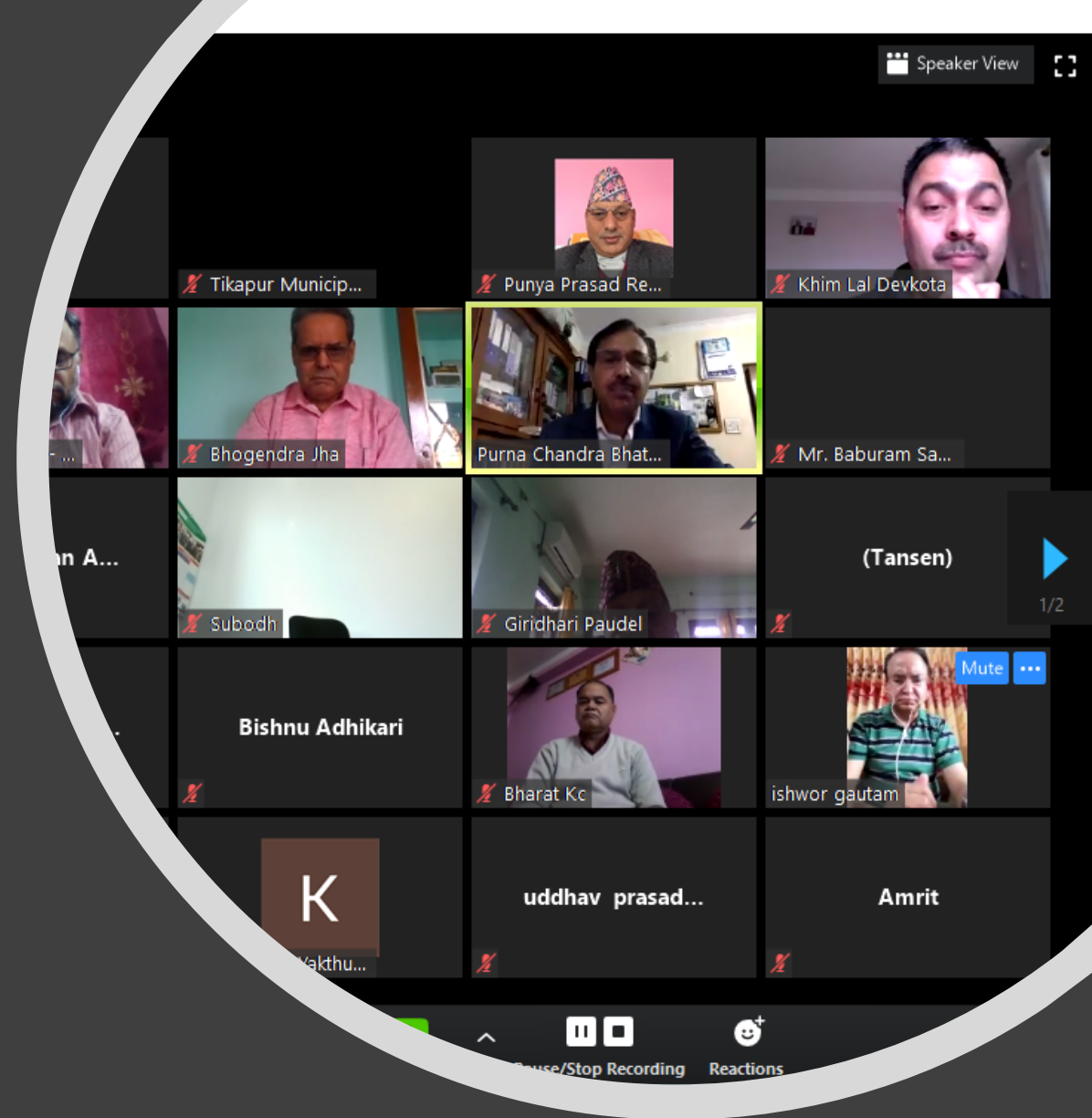
-Risks  
-Opportunities

Scenario	Travel	Operations	Other / GON guidance
A. Status Quo	<ul style="list-style-type: none"> <li>Limited travel within Kathmandu</li> <li>Can't travel outside of Kathmandu valley</li> </ul>	<ul style="list-style-type: none"> <li>Working from home</li> <li>Using virtual meetings</li> <li>Program activities will be shifted</li> <li>Focus on the other activities related to Covid-19 (D4D)</li> <li>Delay on original planned activities</li> <li>Change in operation modality to reinforce the objectives</li> </ul>	<ul style="list-style-type: none"> <li>Ad-hoc decision making from government</li> <li>Government policy and plan may shift and / require revisiting</li> <li>If extended for three months, may see break down of law and order</li> </ul>
A. Gets worse	<ul style="list-style-type: none"> <li>Only health and designated persons/vehicles are allowed to travel</li> <li>No Intra municipality and provincial travel</li> </ul>	<ul style="list-style-type: none"> <li>Need to justify why governance program is needed besides health- related support</li> <li>Redefine the relevant of program</li> <li>Pause all the activities since stakeholders have not appetite on non- health related program</li> <li>Need to explore support on health- related activities</li> <li>Run-out of program activities</li> </ul>	<ul style="list-style-type: none"> <li>Government limit INGOs to respond to Covid-19 issues</li> <li>Massive breakdown of law and orders</li> </ul>
A. Gets better	<ul style="list-style-type: none"> <li>Limited travel / no international</li> <li>May be have few field visits</li> <li>Private Sector can start some business</li> </ul>	<ul style="list-style-type: none"> <li>Return- back of office</li> <li>In person meeting and re-establishment of relationship</li> </ul>	<ul style="list-style-type: none"> <li>Improve service delivery</li> <li>Easing of restrictions for National lockdown; move toward geographical and localized restrictions</li> </ul>



# Monitor context through local partners

- Conversations with partners about the local scene (virtual quarterly meeting)
- Targeted interviews / questionnaires (data needs assessment)
- Awards to partners to assess, analyze, and report
  - Violence monitoring
  - Innovation Mapping
  - Situational Update – local language



# Violence Monitoring – COVID-19 related

## INCIDENTS SURROUNDING COVID-19 PANDEMIC IN NEPAL



- INCIDENTS RELATED TO COVID 19**
- Black Marketing
  - Prohibitory Order
  - Protest/Demonstration
  - Clash/Fight/Assault
  - Discrimination/Shunning

Disclaimer: This map shows incidents which were reported in the media and might not include all incidents around

## REPORTED INCIDENTS OF DISCORD BETWEEN POLICE AND CITIZENS DURING THE LOCKDOWN

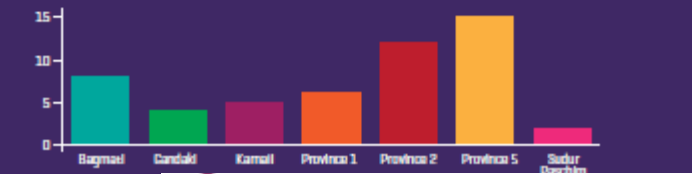
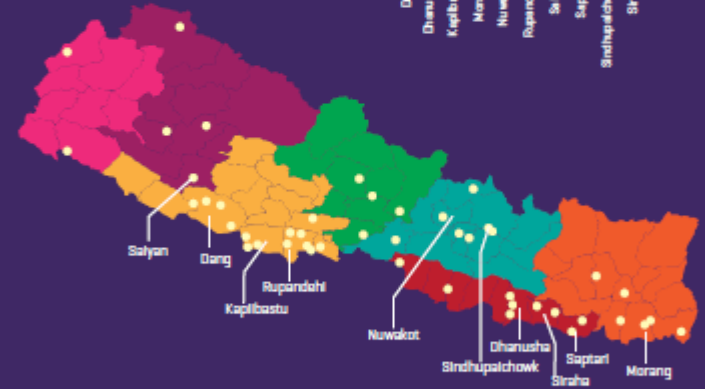
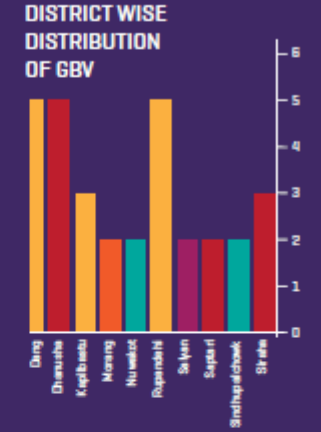
There were six incidents related to clashes between the police and the locals. All the incidents in which three people were injured in Panchthar and Dailekh. Besides the mentioned districts, the incidents also took place in Jhapa, Nawalparasi and Banke. Following are the incidents recorded related to

- MAY 4** The Armed Police Force (APF) post in Nepal was attacked by the Indian border guards demanding that they need to go to India to buy grains for their purpose. The Nepal India border was sealed due to COVID-19.
- MAY 5** There was a clash between businessmen and police at a market. The businessmen vandalized a vehicle belonging to a ward police office in Nepal.
- MAY 5** Two rounds of bullets were fired by the police at the protesters in Panchthar. The protesters were carrying home made weapons tried to enter Nepal during the nationwide lockdown due to COVID-19.
- MAY 5** The police assaulted a tractor owner for operating during the lockdown in Panchthar.
- MAY 9** The police assaulted the vendors selling vegetables in Bhadrapur, Jhapa violating the lockdown.
- MAY 10** A police constable and a local resident were injured in a clash started when the police reached the site of a road construction site where sixty people gathered around during the lockdown in Dailekh.



## REPORTED INCIDENTS OF GENDER BASED VIOLENCE FROM MAY 1-15

From May 1-15, 54 cases of gender based violence (GBV) were recorded including eight cases were of domestic violence, seven cases of sexual assaults, 38 cases of rape of which 35 victims were below the age of 26. In one incident, a 19 year old woman took her own life due to humiliation after her nude pictures and videos were sent to her family and friends through facebook by a 23 year old man. The youngest victim of sexual assault was a five year old girl in Rupandehi. Dhanusha, Dang and Rupandehi districts had the highest number of gender based violence with five cases each followed by Siraha and Kapilbastu with three cases each.



Add your Innovation

### Map



# Technology Innovation Mapping

- **Types of Innovations**
  - Open data initiative
  - Apps and Software Solutions
  - Awareness and community events
  - Research
  - Swab facilities/testing support
  - Automation and Robotics



# THANK YOU

- Carolyn O'Donnell
- MERL Director, TAF/Nepal
- [carolyn.odonnell@asiafoundation.org](mailto:carolyn.odonnell@asiafoundation.org)

